

Five Years in the Making

Our Vision

Our vision is to build a world where even the most marginalized individuals and communities can benefit from the opportunities afforded by secure land and resource rights.

Our Mission

Our mission is to be the leading provider of technical tools and services to support the documentation of land and resource rights to build stronger, more sustainable communities.

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Letter from the CEO

Dear Colleagues and Friends,

2020 was a year like no other. The devastating impacts of COVID-19 on communities around the world laid bare the deep and systemic racial, ethnic, and socioeconomic inequalities facing our societies, including one billion people needing a secure, decent place to live without fear of eviction or loss.

Despite the challenges posed by COVID-19, Cadasta quickly adapted to the pandemic reality by supporting partners remotely with our mapping platform, training, and services. In this Annual Report, we feature how we have helped partners strengthen the land rights of vulnerable people and communities around the world, helping us reach 4.9 million people on our platform. Several partners used Cadasta's geospatial and survey tools to provide COVID-19 response data and services that reached 500,000 more people.

With 2020 marking five years of operations, we also took the time to measure and understand our impact. We did this through an independent evaluation of our work and the development and launch of our Global Impact Dashboard which tracks and visualizes Cadasta's partner data globally. We also developed new case studies and platform user stories to demonstrate the impact of our work on partners and beneficiaries.

We are grateful to our broader community of users and supporters for what we have accomplished together. 2020 has certainly underscored the importance of having equitable access to a secure place to live. Moving into 2021, we are more motivated than ever to build new partnerships and alliances to further advance our vision.

With gratitude to our donors, Board, team, partners, and broader land and development community,

amy Coughenour Behancourt

Amy Coughenour BetancourtChief Executive Officer

CADASTA'S IMPACT

11,733,151 Hectares

100,033

917,177Households

4,930,634 People

nn Countries

Implementing Partners 84 Projects 1,571 Communities

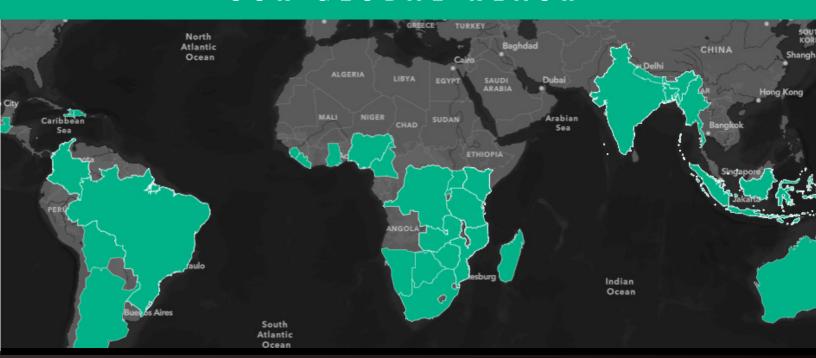
1,907 User Accounts Government Collaborations

531/1 Women

339,047 Parcels

*All numbers are cumulative from 2015 through December 31, 2020.

OUR GLOBAL REACH



Argentina
Bangladesh
Benin
Botswana
Brazil
Burkina Faso
Cameroon
Colombia
Dominican Republic

Democratic Republic of Congo Egypt Ethiopia Ghana Guatemala Haiti India Indonesia Kenya

Liberia Malawi Mozambique Myanmar Namibia Nigeria Peru Rwanda Sierre Leone

South Africa Tanzania Togo Uganda Zambia Zimbabwe

Cadasta Foundation Timeline: Five Years in the Making

2015: Cadasta's Founding: Founded in 2015 with support from Omidyar Network (ON) and the UK Department for International Development (DFID)—now the Foreign, Commonwealth and Development Office (FCDO)—Cadasta was created with a mission to achieve a world where even the most marginalized individuals and communities can benefit from the opportunities afforded by secure land and resource rights.

2015-2017: Cadasta 1.0: Cadasta's first two years focused on addressing the gap in technology access in the land sector by building a free, open-source mapping platform for vulnerable communities to map and document their land and property rights. The Cadasta 1.0 in-house technology stack was built and tested with a small number of partners. In 2017, based on the need for better quality tools and more partner services, and the significant cost of software development, the organization decided to move away from an in-house open-source software solution to building on top of an existing, commercially supported GIS solution that would meet partner needs and allow for greater scale and functionality.

By the end of 2017, 477,516 people and 79,586 households were documented on the Cadasta Platform.

Leadership & Technology Transition: During an interim year, new partner outreach was conducted and an agreement was signed with the GIS software company, Esri. The scale-up of our partnership with Tata Trusts in India was the first large project to be conducted on the new Esri-based Platform. In June 2018, a new CEO was hired to lead Cadasta through this pivot and build a team and an organization that could fulfill its ambitious vision.

By the end of 2018, 1,017,010 people and 203,402 households were documented on the Cadasta Platform.

Cadasta 2.0: In March 2019, Cadasta publicly launched its new three-year strategy and technology Platform to better position the organization for success and impact. The leadership focused on building a capable and diverse team, including an international training curriculum and team; processes for partner onboarding; data privacy and security policies; financial, risk, human resource, and governance policies; and a clear pathway to impact and scale.

By the end of 2019, 1,708,560 people and 284,760 households were documented on the Cadasta Platform.

The Year of COVID-19: In 2020, the world changed and adapted to a new reality in the face of the COVID-19 global pandemic. Cadasta quickly shifted gears to remotely support current partners with their COVID response, onboard 25 new partners, and train 40 partners. Cadasta launched an online partner Training and Support Center and the Global Impact Dashboard 2.0.

By the end of 2020, 4,930,634 people and 917,177 households were documented on the Cadasta Platform.

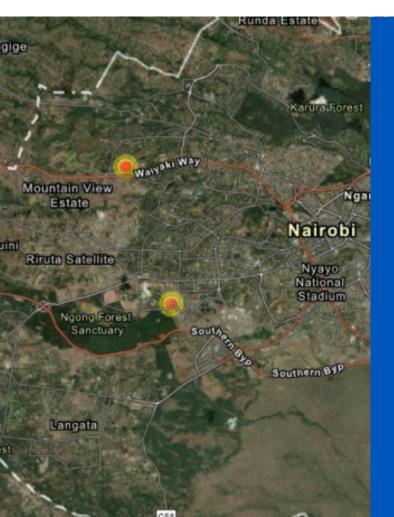
2020 Accomplishments

Adapting to COVID-19

With the onset of COVID-19 in early 2020, most partners were unable to conduct on-site training or collect field data. Cadasta quickly adapted bsy supporting partners remotely with our mapping platform, training, and services.

Cadasta <u>reached out to existing partners</u> to support their land activities, including digital mapping, analyzing existing data sets through dashboards, and developing communications and advocacy materials to report on progress. Recognizing the <u>powerful role GIS can play in managing disaster response</u>, we also worked with partners to leverage Cadasta's tools to better understand and respond to COVID-19 challenges in their communities.

Despite the impact of COVID-19 on field data collection, Cadasta was able to achieve a 189% increase in people documented on the platform over the course of 2020, an 8% increase in partners, and a 9% increase in projects.



Partnering to Prevent Mass Evictions

Despite the public health risks posted by COVID-19, Kenyan authorities forcibly evicted more than 8,000 people from informal settlements in Nairobi in spring of 2020, putting already vulnerable people at greater risk of contracting and spreading COVID-19. After officials announced plans for a second phase of evictions, Cadasta partnered with the Kenya-based NGO Pamoja <u>Trust</u> to conduct an analysis of households that were at risk of being illegally evicted. Facebook's High Resolution Population Density dataset was overlaid on the proposed eviction locations to map and analyze the number of people at risk of eviction. This analysis was then used to create community awareness of the evictions and successfully petition government officials to halt the forced displacement of an estimated 71,000 people. Our work with Pamoja Trust was later featured in Facebook's Data for Good Annual Report and Launch Event showcasing the most impactful projects globally.

Cadasta Training & Support Center

Recognizing that in-person support and training options would be limited in the foreseeable future, Cadasta shifted to a remote training environment with the development and launch of the online <u>Cadasta Training and Support Center</u> website. The site allows partners to more easily and efficiently access free, online training and knowledge resources. The Center centralizes all of Cadasta's training materials, instructional guides, and support request items into a single location.

It also offers a community message board for Q&A and discussion and a form to submit requests for technical assistance. All content on the website site is available in multiple partner languages—French, Hindi, Indonesian, Kiswahili, Portuguese, and Spanish—through a language choice menu at the top of every page.



Global Impact Dashboard

The Cadasta team launched the next version of the <u>Global Impact Dashboard</u>, making it easier than ever to visualize and share aggregated land and resource rights data with donors, partners, researchers, and businesses. This dashboard was developed using the Esri-backed, enterprise-level visualization and analysis tools that showcase capabilities also used by partners. The dashboard allows partners to set their own privacy settings and provide interactive, accessible content that is not found anywhere else and offers opportunities to add data layers, analysis, and numerous features in future iterations.

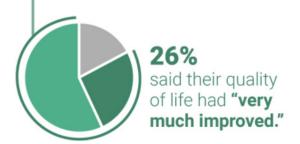


Evidence of Cadasta's Impact

As part of a systematic effort to assess Cadasta's impact on partners and community landholders, Cadasta commissioned an independent, third-party impact assessment. Using a lean data methodology, 60 Decibels, with support from Omidyar Network, surveyed data collectors and project participants in Odisha and Jharkhand States, India. The evaluation found significant positive impacts including:

The Results

83% of respondents report an improved quality of life because of Cadasta



Our lives have improved very much. We will use the documents to get caste certificates and for our

-Community Respondent



Community landowner respondents report that they feel safer and that they are looking forward to accessing more services as well as making investments in farming and education.





Documenting land has generated a significant positive impact on ownership vulnerability.

Respondents Reported:



Decreased worry

(74% of respondents)



Increased confidence

(82% of respondents)



disputes

(93% of respondents)

Perception of Tenure Security



Before mapping, **75%** of community landowners were 'Very Worried' and 'Slightly Worried' about losing their property.

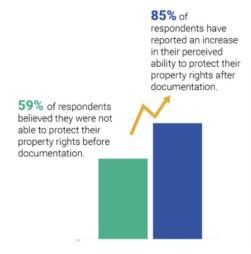


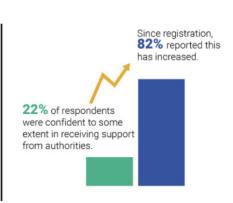
However, after documentation, **74%** report this worry has decreased.



40% of respondents reported they were likely to lose their property rights before documentation.

58% of beneficiaries felt this likelihood has decreased after completing the process.





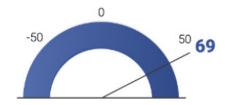
Net Promoter Score | A measure of customer satisfaction used by companies

Cadasta received a Net Promoter Score of **69** which is classified as excellent and higher than the global average of **41**.

Comparing Cadasta's results to 60 Decibel's benchmarks highlights the organization's impressive impact. Cadasta's Net Promoter Score (NPS) of 69 outperforms 60 Decibels NPS benchmark (41, across 280+ companies) by a large margin."

-60 Decibels

On a scale of 0 to 10, how likely are you to recommend the Cadasta service to a friend or family member, where 0 is least likely and 10 is most likely?





Central to our mission of reaching marginalized populations was the finding that Cadasta's work targets the most vulnerable communities, with **91%** of respondents living below India's national poverty line, a reflection of the evaluator's "inclusivity score," which is very high compared to the national average inclusivity score of **57%**.

Data Accelerator Grant Program

Under our <u>Global Land Rights Challenge Fund</u>, Cadasta launched its Data Accelerator Grant to help partners around the world better leverage Cadasta's innovative tools and services to document and strengthen land and resource rights. With catalytic grants of up to 10,000 USD, the Data Accelerator Grant is designed to help partners overcome the challenges and barriers to their local data collection efforts to strengthen land tenure. Grants can be used to cover equipment, staffing and logistics costs of data collection.

In April 2020, the first round of the Data Accelerator Grant was awarded to three African organizations—Collaborative Media Advocacy Platform (CMAP) in Nigeria, Spatial Collective based in Nairobi, and Youth Advocates for Change in Zambia. All three organizations are working to advance land rights and tenure security for vulnerable populations.

In November 2020, a second grant round was awarded to four organizations that were selected based on their ability to conduct data collection activities despite COVID-19 impacts. The selected grantees included: Council on Minorities in Bangladesh; Espaco Feminista in Brazil; Ujamaa Tribe in Uganda, and Yayasan Puter in Indonesia.

By year end, the grantees in Bangladesh and Indonesia had collected data from more than 8,200 households representing approximately 60,000 people in the two grant locations. The grantees in Uganda and Brazil made good strides, with project completion planned for early 2021.

Cadasta Grantees:

Spatial Collective

CMAP

Youth Advocates for Change

Espaço Feminista

Yayasan Puter Indonesia

Ujamaa Tribe

Council of Minorities



Platform User Stories & Case Studies

In 2020, Cadasta developed a suite of <u>case studies and platform user stories</u>. These pieces highlight the partners and people behind our work and showcase how our training and tools have supported their efforts to document and secure land rights.

Land Tenure in Uganda

In Uganda, Cadasta is working with local communities and sub-county, district, and central government actors to issue Customary Certificates of Occupancy (CCOs) and collect and locally manage data, while sharing key data attributes directly with the Ugandan National Land Information System (NLIS). Working with field partners, we provide local government agencies with the tools they need to collect and manage data locally and cost effectively. This ensures local access and ownership of data, while at the same time allowing for the ability to achieve complete cadastral coverage nationally. It also empowers members of the community and Area Land Committees to demarcate, inspect, and validate land use using a mobile application that captures land boundaries, ownership, and use in a digital format.



"When people receive their titles, they will understand the value of their land, if they want to sell it. The titles will improve peoples' lives very, very, very much."

Asaaba BeatriceCommunity Elder, Beneficiary, and Data Collector, Buliisa, Uganda

Leveraging Land in Haiti

Leveraging Land in Haiti (LLH) is a unique collaboration between Cadasta Foundation and Habitat for Humanity Haiti (HFH), with support from USAID, to equip Haitian government authorities and informal settlement dwellers to achieve a more effective, transparent, and accessible land tenure system for the municipalities of Croix-des-Bouquets, Leogane, and Fort-Liberté.





Project Kenya Training

From February 10-13, 2020 Cadasta Foundation organized and led a four-day training in Nakuru, Kenya with six Kenyan organizations. All six organizations work on land rights issues and joined the training to learn how to use Cadasta's suite of tools and platform to support their work. The training participants and activities are captured in this <u>StoryMap</u>.

Faces of Cadasta: Protecting the Rights of Indian Forest Dwelling Communities

In the Indian states of Odisha and Jharkhand, Cadasta Foundation is working in partnership with the local non-profit organization Professional Assistance for Development Action (PRADAN) to document and strengthen the rights and livelihoods of marginalized forest-dwelling communities. This case study features some of the people and faces behind the work.





"With this work, I foresee that we will have the right certificate, right and new, and upcoming generations of my family will have secure land rights.

> **Botomailka**. Resident of Jaikikia



Expanding our Visibility and Thought Leadership

Throughout the year, Cadasta staff worked to expand our visibility and thought leadership. Cadasta staff were quoted in 18 press articles and featured in 24 stories, including a mention in an Economist article about the quest for secure property rights in Africa; a Times of India feature of our work with Waatavaran; a Reuters opinion piece by CEO Amy Coughenour on resilient food systems post-COVID and beyond; and several op-eds by Program Specialist Antonio Inguane.



The People Behind Our Work

Board of Directors

Cadasta's mission, strategy, and finances are guided by the leadership and expertise provided by a Board of Directors who are leading global experts in their respective domains.

STEVEN WEIR

Board Chair; Vice President of Housing innovation, Habitat for Humanity International (ret)

GEORGE OMBADO

Board Treasurer; Chief Executive Officer, African Confederation of Co-operative Saving and Credit Associations (ACCOSCA)

KINDRA HALVORSON

Board Secretary; Vice President, East Africa, Technoserve

ELISA SAVVA

Chair, Audit and Risk Committee; Partner, RSM US LLP

TOSCA BRUNO-VAN VIJFEIJKEN

Principal Consultant, Five Oaks Consulting

ERIK KLEIN

Founding Engineer, byCore (through Dec. 7)

PETER RABLEY

Co-founder PLACE (through Dec. 7)

JAGDEESH RAO PUPPALA

Chief Executive Officer, Foundation for Ecological Security (FES)

AMY REGAS

Co-founder, PLACE (started Dec. 7)

CHRISTOPHER VINCENT

Vice President of Government Relations and Advocacy, Habitat for Humanity International

CHRIS PENROSE BUCKLEY

Board Observer; Senior Land Policy Lead, Foreign, Commonwealth & Development Office (FCDO), UKAid

Staff and Consultants

Cadasta's team of land and development experts, technologists, and trainers during 2020:

Executive Team

AMY COUGHENOUR BETANCOURT,

Chief Executive Officer

FRANK PICHEL, Chief Programs Officer

Operations

LEAH KELLENBERGER | Operations Coordinator **KELLY LIANG** | Finance, Admin, and Contracts Manager

Programs and Field Trainers

DANIEL GUEYE | Program Specialist
ANTONIO INGUANE | Programs Specialist
NAVIN KUMAR | Program Specialist
DAVID PALOMINO | Trainer
ANTHONY PIASKOWY | Global Programs Director
KATIE PICKETT | Program Manager
JEAN-MARC PLACIDE | Programs Specialist
MIGUEL ANGEL SANJINES | Programs Specialist
JUSTUS WAMBAYI | Program Specialist

Technology

CHUCK CONLEY | Director of GIS and Technology **ASAF EVEN-PAZ** | Product Manager **SUNIL GHIMIRE** | GIS Technician

Communications

SYDNEY MCKENNEY | Communications & Design Specialist

MADALEINE WEBER | Communications Director

Business Development

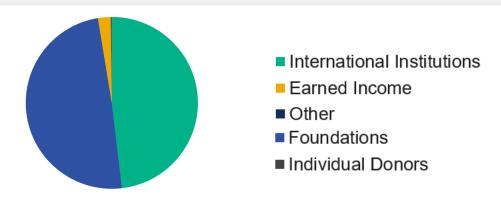
CAROLINE MOH | Director of Business Development



Financials

Cadasta maintained its independent auditor relationship with Gelman, Rosenberg & Freedman and received a clean audit opinion with no adjustments. The financial statements that are presented in the Addendum to the Annual Report are consistent with the full audited financial statements for the year ending December 31, 2020.

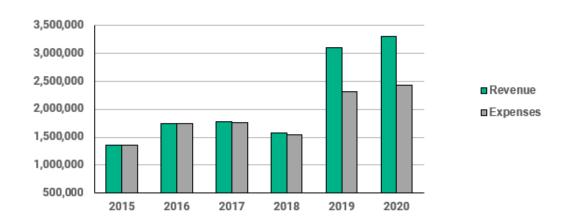
Donor Support	2020	% of Total	2019	% of Total	2018	% of Total	2017	% of Total
International Institutions	\$ 1,581,370	50.4%	\$ 1,510,486	48.1%	\$ 863,207	54.6%	\$ 922,129	52.0%
Foundations	\$ 1,632,141	52.0%	\$ 1,548,157	49.3%	\$ 650,847	41.2%	\$ 826,231	46.6%
Earned Income	\$ 51,563	1.6%	\$ 74,557	2.4%	\$ 54,302	3.4%	\$ 19,204	1.1%
Individual Donors	\$ 31,050	1.0%	\$ 6,346	0.2%	\$ 10,500	0.7%	\$ -	0.0%
Other	\$ 2,380	0.1%	\$ 237	0.0%	\$ 2,000	0.1%	\$ 3,450	0.2%
TOTAL	\$ 3,298,504	105.1%	\$ 3,139,784	100.0%	\$ 1,580,856	100.0%	\$ 1,773,819	100.0%



Function Types	2020	% of Total	2019	% of Total	2018	% of Total	 2017	% of Total
Programs	\$ 1,640,251	70.8%	\$ 1,609,303	69.5%	\$ 1,052,798	68.6%	\$ 1,309,780	74.2%
Management and General	\$ 383,658	16.6%	\$ 519,943	22.5%	\$ 355,989	23.2%	\$ 329,189	18.7%
Business Development	\$ 261,637	11.3%	\$ 172,382	7.4%	\$ 115,921	7.5%	\$ 111,852	6.3%
Fundraising	\$ 141,305	6.1%	\$ 13,863	0.6%	\$ 10,888	0.7%	\$ 13,918	0.8%
TOTAL	\$ 2,426,851	-	\$ 2,315,491	-	\$ 1,535,596		\$ 1,764,739	



Revenue and Expense Trends	2015	2016	2017	2018	2019	2020
Revenue	1,366,812	1,744,137	1,773,819	1,580,856	3,109,093	3,298,505
Expenses	1,365,707	1,742,426	1,764,739	1,535,596	2,315,491	2,426,851



Cadasta Foundation Financials

Statement of Financial Position

Fiscal Year ending December 31, 2020 and 2019 (in USD)	2020	2019
Assets		
Cash and Cash Equivalents	1,675,131	1,039,947
Accounts Receivable	147,089	58,957
Prepaid Expenses, Deposits, and Other	34,772	26,399
Property and Equipment, Net	11,961	16,005
Total Assets	1,868,953	1,141,308
Liabilities & Net Assets		
Accounts Payable	43,953	120,533
Accrued Salaries and Related Benefits	51,437	25,394
Refundable Advances	20,460	113,930
Total Liabilities	115,850	259,857
Net Assets		
Without Donor Restrictions	201,491	49,564
With Donor Restrictions	1,551,612	831,886
Total Net Assets	1,753,103	881,450
Total Liabilities & Net Assets	1,868,953	1,141,308

Cadasta Foundation Financials

Statement of Activities

Fiscal Year ending December 31, 2020 and 2019 (in USD)	2020	2019
Support and Revenue		
Grant Income	3,265,074	3,082,902
Contributions	31,050	8,904
Interest Income	2,380	17,287
In-kind contributions	5,120,235	1,905,495
Total Support and Revenue	8,418,740	5,014,588
Expenses		0.5.000
Community Development	0	85,838
Finance	119,777	146,369
Business Development	402,942	186,245
Operations	322,811	422,652
Partnership Development	5,898,379	2,367,597
Platform Development	316,154	490,489
Program Management	404,917	486,324
Thought Leadership	82,107	35,471
Total Expenses	7,547,086	4,220,986
Changes in Net Assets	871,653	793,603
Net Assets at Beginning of Year	881,450	87,847
Net Assets at End of Year	1,753,103	881,450
Statement of Cash Flows Fiscal Year ending December 31, 2020 and 2019 (in USD)	2020	2019
Cash Flows From Operating Activities		
Increase (Decrease) in Net Assets	871,653	793,603
Accounts Receivable	-90,235	-43,478
Prepaid Expenses & Deposits	-8,374	-8,824
Accumulated Depreciation	6,174	-6,259
Allowance for Doubtful Accounts	2,103	0
Accounts Payable	-76,581	87,687
Accrued Salaries and Related Benefits	26,044	-76,360
Cash Flows From (Used) by Operating Activities	730,784	746,369
Cash Flows From Investing Activities		
Property and Equipment	-2,130	-3,935
Cash Flows From (Used) by Investing Activities	-2,130	-3,935
Net Increase (Decrease) in Cash and Cash Equivalents	728,654	742,433
Cash and Cash Equivalents at Beginning of Year	1,039,947	313,017
Cash and Cash Equivalents at End of Year	1,768,601	1,055,450
•		

Our Donors

Cadasta is grateful for the support, commitment, and partnership of our donors and supporters. Thank you for making possible our work to enable partners around the globe to advance land and resource rights for more equitable and sustainable communities.



















Talbott Family Foundation

Individual donors:

Liz and Frank Blake
Tosca Bruno-Van Vijfeijken
Steve Weir
Elisa Savva

Strategic Partners

In 2020, Cadasta continued to pursue strategic partnerships to grow as a thought leader and implementer within the land sector and beyond. We secured support from the David Weekley Family Foundation and the Talbott Family Foundation, and expanded our work with Swedish Lantmäteriet, The Tenure Facility, Habitat for Humanity International, Green Advocates International, Foundation for Community Initiatives, and Dorcas AID. We signed memoranda of understanding with Global Land Alliance, Daemeter Consulting Ltd. the Hutan Kita Institute, and Khatib and Alami Consolidated Engineering Company and were also approved as a member of the United Nations Economic and Social Council (ECOSOC).

Implementing Partners

Ajelebu Self Help (AJESH) | Cameroon

ARCH-Vahini | India

Association for Rural Advancement (AFRA) | South Africa

Badabon Sangho | Bangladesh

CEALDES - Centro de Alternativas al Desarrollo | Colombia

Centre for Pastoralism | India

Centre for Policy Research (CPR) | India

Collaborative Media Advocacy Platform (CMAP) | Nigeria

Community Assistance in Development (COMAID) | Cameroon

ERND (Environment, Ressources Naturelles Et Development Institute) | Democratic Republic of the Congo

Community Research and Development Services (CORDS) | Tanzania

Council of Minorities | Bangladesh

Daemeter | Indonesia

Dorcas Aid Mozambique | Mozambique

Earthworm Foundation | Brazil

Eastern Province Cashew Growers Association of Zambia (EPCGAZ) | Zambia

Equitable Earth Initiative | Colombia

Espaço Feminista | Brazil

Foundation for Community Initiatives | Liberia

Fundación para el Desarrollo en Justicia y Paz (FUNDAPAZ) | Argentina

Gaia Pacha | Bolivia

Gaon Connection | India

Global Land Alliance | Indonesia, Brazil

Goodhope Asia Holdings Ltd. | Indonesia

Green Advocates Initiative (GAI) | Liberia

Grupo Terra Nova | Brazil

Habitat for Humanity Haiti | Haiti

Habitat for Humanity India | India

Hutan Kita Institute | Indonesia

Initiative Regional de Documentation et d'Accompagnement Communautaire au Developement

(IRDAC) | Democratic Republic of the Congo

Lantmäteriet | Kenya, Rwanda

Mahila Housing Sewa Trust (MHT) | India

Masavingo Centre for Research and Community Development (MACRAD) | Zimbabwe

Mboni Ya Vijana Group (MVG) | Tanzania

Mercy Corps | Democratic Republic of the Congo

Ministry of Lands, Housing, and Urban Development - Uganda | Uganda

My Land My Life | Somalia

Namibia University of Science and Technology | Namibia

NCBA CLUSA - Mozambique | Mozambique

Nirmanodisha | India

NR Management Consultants (NRMC) | India

Ogiek Peoples Development Program (OPDP) | Kenya

Pamoja Trust | Kenya

Pradan | India

PT Rimba Makmur Utama | Indonesia

Rajarani Sub-Division Forest Office (RSDFO) | Nepal

Rede para Gestao de Recursos Naturais | Mozambique

Resource Conflict Institute (RECONCILE) | Kenya

RMIT University | Solomon Islands

Rongmei Naga Baptist Association (RNBA) | India

Samata | India

Sengwer of Embobut CBO | Kenya

Spatial Collective | Tanzania

Suvo | Colombia

Tata Trusts | India

Tenure Facility | Liberia

The Sustainable Trade Initiative (IDH) | Indonesia

TIMBY | Kenya

TMG Research gGmbH | Kenya and Benin

Waatavaran | India

Ujamaa Tribe | Uganda

Universidad Javeriana | Colombia

Yayasan Puter Indonesia | Indonesia

Youth Advocates for Change | Zambia

ZOA | Democratic Republic of the Congo



Read more at Cadasta.org

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