Growing Our Impact: Cadasta’s Global Reach in 2023
Our Vision
Our vision is to build a world where even the most marginalized individuals and communities can benefit from the opportunities afforded by secure land and resource rights.

Our Mission
Our vision is to build a world where even the most marginalized individuals and communities can benefit from the opportunities afforded by secure land and resource rights.
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Letter from the CEO

Dear Cadasta Friends and Supporters,
I am thrilled to share our 2023 accomplishments with you through this report. This past year has been transformative for our organization as we continued our mission to support the documentation of land and resource rights to build stronger, more sustainable communities.

In 2023, Cadasta significantly expanded its global presence. We have now reached 49 countries and documented the rights of 6.9 million people with 105 implementing partners who leveraged our tools and training to improve tenure security, empower women, Indigenous Peoples and Local Communities, and achieve better climate outcomes. This expansion was made possible by a significant investment in our strategy, team, and operational model, enabling us to enhance our reach and effectiveness in addressing land rights challenges globally.

One of the highlights of the year was the successful launch of our largest program to date, the Land for Climate and Forest Rights Program. With a groundbreaking investment of $4.98 million from the UK International Development, this initiative aims to catalyze systems change by documenting and securing Indigenous and community land and forest rights in climate hotspots in 12 countries. By directly engaging with partners representing Indigenous Peoples, Local Communities, and Afro-descendant Peoples, we are working towards combating climate change and building more resilient societies.

Furthermore, Cadasta welcomed new donors into our community, including the Rising Tide Foundation, whose generous contribution supports our work bridging government and community efforts to document and distribute Certificates of Customary Ownership (CCOs) to 25,000 households in Uganda.

None of these accomplishments would have been possible without the unwavering dedication of our exceptional team, the guidance of our esteemed Board of Directors, and the generous support of our funding partners. I extend my deepest gratitude to all who have contributed to Cadasta’s success, especially our implementing partners, who work tirelessly on the ground to strengthen the land rights, self-determination, and livelihoods of communities worldwide.

As we look ahead to the future, Cadasta remains steadfast in our commitment to expanding our impact, forging new partnerships, and empowering communities to secure their land rights and build resilient futures in which all people can flourish. Together, let us continue our journey towards a more equitable and sustainable world for all.

Thank you for your continued support and partnership.

Sincerely,

Amy Coughenour Betancourt
## Cadasta

### by the Numbers

<table>
<thead>
<tr>
<th>Category</th>
<th>Count</th>
</tr>
</thead>
<tbody>
<tr>
<td>Partners</td>
<td>105</td>
</tr>
<tr>
<td>Countries Worked In</td>
<td>49</td>
</tr>
<tr>
<td>Projects</td>
<td>172</td>
</tr>
<tr>
<td>Government Collaborations</td>
<td>32</td>
</tr>
<tr>
<td>People Documented</td>
<td>6,918,559</td>
</tr>
<tr>
<td>Households Documented</td>
<td>1,462,206</td>
</tr>
<tr>
<td>Land Documents Issued</td>
<td>180,432</td>
</tr>
<tr>
<td>Parcels Documented</td>
<td>467,730</td>
</tr>
<tr>
<td>Hectares Documented</td>
<td>24,526,956</td>
</tr>
<tr>
<td>Communities Documented</td>
<td>4,839</td>
</tr>
<tr>
<td>50% of People on the Platform are Women &amp; Girls</td>
<td></td>
</tr>
</tbody>
</table>

Figures are cumulative since Cadasta’s founding.
Cadasta’s Global Reach in 2023

Cadasta worked in the following countries in 2023:

Argentina  Barbados  Belize  Benin  Brazil  Cambodia  Colombia  Costa Rica  Democratic Republic of the Congo  Dominican Republic  Ecuador  Ghana  Guyana  Guatemala  Haiti  Honduras  India  Indonesia  Kenya  Liberia  Madagascar  Malawi  Mexico  Mozambique  Myanmar  Nicaragua  Panama  Perú  Rwanda  Sierra Leone  Suriname  Sweden  Switzerland  Tanzania  Togo  Uganda
A Community-led Approach to Land Tenure and Climate Projects

In 2023, Cadasta launched its most ambitious program yet, the Land for Climate and Forest Rights Program, generously funded by UK International Development from the UK government. This initiative represents a significant step forward to directly support Indigenous Peoples, Afro-descendant Peoples, and Local Community partners to secure land and resource rights. By enabling these communities with data collection and management tools, funding, and training, they are better able to exercise agency and self-determination and adapt to and mitigate the impacts of tenure insecurity and climate change in critical biodiversity hotspots.

By the end of 2023, we achieved significant progress co-designing projects with 13 organizations and finalizing agreements with the first seven, including:

- Arch-Vahini in India
- Cambodia Indigenous Peoples Alliance (CIPA) in Cambodia
- COLANDEF in Ghana
- Foundation for Development in Justice and Peace (FUNDAPAZ) in Argentina
- GeoIndigena in Panama
- Karen Environmental and Social Action Network (KESAN) in Myanmar
- Professional Assistance for Development Action (PRADAN) in India

Together, these initiatives cover millions of hectares of forest land, amplifying efforts to protect vital ecosystems and uphold the rights of Indigenous Peoples, Local Communities, and Afro-descendant Peoples.

2023 Accomplishments:
Project Spotlight:
KESAN

Cadasta’s partnership with the Karen Environmental and Social Action Network (KESAN) showcases the potential of Indigenous knowledge and modern technology to promote environmental stewardship. Based in Kawthoolei, the ancestral territories of the Karen people in Southeast Myanmar, KESAN operates within the Indo-Burma Biodiversity Hotspot, recognized as one of the world’s most crucial biodiversity hotspots.

“One of our donors, CADASTA, has been providing technical support for an online system to store our land data to enhance the security of the data and prevent data loss. They also provided us with another land demarcation method, using a smartphone application. We can demarcate lands and submit the data directly to online platforms, which can securely store the data. We have made these achievements because of all the support from everyone. We would like to thank all the donors who contribute to our struggle to secure the land for the communities.”

Saw Ma Bu Htoo
Program Director of Land & Forests, KESAN
Despite enduring 74 years of civil strife and numerous environmental challenges, KESAN works with the Karen National Union (KNU) and local communities to self-document agricultural plots and community forests. Utilizing Cadasta’s training and technology since 2016, KESAN has successfully mapped over 3.5 million hectares of land using participatory methods, leading to the designation of forest reserves and community forests. Cadasta’s involvement has also expedited the issuance of over 107,000 self-governed land title documents. These land titles empower local Karen communities to defend their land rights and engage in community-led conservation efforts.

By bridging the digital divide, this project ensures that even remote communities can leverage technology for land protection. The KESAN project exemplifies the pivotal role of Indigenous communities in conservation and underscores the significance of nature- and rights-based solutions in addressing global biodiversity loss and climate change.

“With this land title certificate, our land is secured. When we die, our children can inherit this land. If someone is going to take our land, we can either show this certificate to prove our ownership, or we can ask the KNU government to help us. We are happy and grateful.”

Naw Paw Wah Shee
Dooplaya District
Village Resident
Bridging Community and Government Efforts

In 2023, Cadasta continued its work in Uganda, collaborating with the Uganda Ministry of Land, Housing and Urban Development (MLHUD) and local NGOs Ujamaa Foundation and Uganda Community Based Association for Women and Children's Welfare (UCOBAC) to secure land tenure rights for communities under customary land tenure systems.

To address the pressing challenges faced by tenure insecure populations in Uganda, the project employs a multifaceted approach to documenting customary land rights. This approach includes participatory mapping, data collection, GIS technology provision, and capacity-building initiatives aimed at empowering communities to secure legal recognition of their land tenure rights. As a result, significant progress was made in the issuance of Customary Certificates of Ownership (CCOs), benefitting thousands of Ugandans across five districts.

Building upon the success achieved thus far, Cadasta remains committed to advancing its efforts to strengthen land rights in Uganda. With continued support from partners and stakeholders, including the Rising Tide Foundation, Cadasta aims to expand its reach and impact, particularly in areas pertaining to gender inclusion and community awareness. By empowering communities with secure land tenure, Cadasta is contributing to a more equitable and prosperous future for Uganda's rural populations.
Project Spotlight: Rainforest Labs

Cadasta and Cool Earth teamed up to launch Rainforest Labs, an initiative designed to empower the Peruvian Amazon’s Awajún and Asháninka Indigenous communities with tools and training to actively monitor, manage, and protect their ancestral lands in real time.

These communities consistently faced challenges like forest fires, illegal mining, and drug trafficking, but they lacked the necessary resources to safeguard their forests. Rainforest Labs tackles this issue head-on by equipping earth defenders and community guardians with comprehensive training, cutting-edge tools, and real-time data to map, monitor, and protect their ancestral forests.

Since its inception in 2022, Rainforest Labs has trained Indigenous mappers who have produced vital data benefiting over 1,000 community members. This effort has safeguarded 11,000 hectares of Amazonian rainforest and prevented the release of 5 million tonnes of carbon. This data has also facilitated swift responses to forest loss alerts and documented 203 species on the IUCN red list.

“The project’s impact on the community and environment is profound. Through comprehensive workshops and training, six forest monitors have acquired vital skills to manage their forests effectively. With newfound knowledge and access to technological tools, they now play a pivotal role in conservation efforts, from collecting data on flora and fauna to coordinating with local authorities. This initiative not only fosters sustainable resource management but also empowers Indigenous communities to safeguard their ancestral lands for generations to come.”

Luis Goicochea
Awajún Community, Technical Consultant, Rainforest Lab
Advising Governments for Improved Land Systems

In 2023, Cadasta expanded its advisory services to governments by providing technical advisory and implementation support for more inclusive and responsive land systems in Togo and Malawi.

In Malawi, Cadasta supported the Malawi Land Productivity Project, funded by the Millennium Challenge Corporation, a key component of the government’s efforts to boost economic growth and more effective land governance. Cadasta led the assessment of land administration costs and explored options for establishing a National Land Authority, providing critical insights to inform decision-making.

In Togo, Cadasta’s advisory support was instrumental in advancing the Land Reform to Accelerate Agricultural Productivity (LRAP) project, funded by the Millennium Challenge Corporation. Cadasta led efforts to formalize smallholder farmers’ land rights and drove initiatives to test various land tenure methodologies. Through rigorous analysis and stakeholder engagement, Cadasta contributed to refining these methodologies to simplify the land rights process, with a particular focus on ensuring gender-inclusive approaches.

MCC visited Togo to see the project activities and meet the stakeholders. Our GIS specialist was also in the field helping collect drone imagery on one of the project’s five sites.
Promoting Thought Leadership and Communications

Throughout the year, Cadasta focused on amplifying the reach and impact of our programs through strategic communication initiatives, emphasizing our partnerships with governmental bodies, Indigenous Peoples, and Local Communities. Through thought-provoking opinion editorials, engaging StoryMaps, and informative videos, we highlighted the crucial role of technology in protecting Indigenous lands and forests.

In 2023, Cadasta published three opinion editorials, including co-authored pieces with KESAN’s founder and CEO, Paul Sein Twa, and our Board Member, Ede Ijjasz-Vasquez. These articles delved into critical topics at the nexus of technology, environmental conservation, and Indigenous rights. We also tapped into the insights and expertise of our Board Members for a video series where they discussed the significance of land rights and the transformative potential of technology in sustainable development.

Our thought leadership was also showcased in reports published by USAID and the Bill & Melinda Gates Foundation, the International Fund for Agricultural Development (IFAD), and One Earth. These reports highlight our approach to data governance, technology deployment, and the urgent need to support Indigenous-led environmental stewardship. Additionally, our commitment to advancing geospatial technology for sustainable development was featured in three published International Federation of Surveyors (FIG) papers.

How technology can help save Indigenous forests – and our planet

Bridging the Digital Gap for Indigenous Land and Forest Rights

Mapping Safeguards Indigenous Land and Forests
As we look to the future, Cadasta is poised to accelerate its growth trajectory over the next three years while laying the groundwork for expanded impact beyond 2026. Our strategic plan includes positioning Cadasta to make significant progress toward our audacious goal of advancing land rights for 500 million people by 2040. By 2027, we aim to impact 40 million individuals in 30 countries across 15 million hectares of land. In the next three years, we will enable our Indigenous, Afro-descendant, and local partners to document the rights of three million people, and we will work with governments to advance the land and resource rights of 37 million additional individuals. Additionally, we are committed to fostering more responsive and inclusive land systems through government advisory and support services in five countries.

To achieve these objectives, Cadasta will adopt a proactive approach, focusing on key priorities and strategic partnerships. We plan to expand our Land for Climate and Forests Rights initiative. We will also launch the CO-MAP (Community Mapping for Land and Climate) Network, a new initiative to expand direct funding and technical support to Indigenous Peoples’, Afro-descendant Peoples’, and Local Community partners in climate hotspots and to create a community of practice to foster joint learning and training across partners and regions.

Furthermore, in 2024, we will improve the quality and impact of our services and training, strengthen performance and impact monitoring, and test and iterate on pathways to scale through partner organizations, certified trainers, and government partnerships. Through these targeted interventions and strategic partnerships, Cadasta is poised to make significant strides toward our long-term vision of equitable land rights for all.
The People Behind Cadasta

Board of Directors

Cadasta’s mission, strategy, and finances are guided by the leadership and expertise of a volunteer Board of Directors who are leading global experts in their respective domains.

ALBERT H. ANOUBON MOMO
Board Chair; Previously Vice President and Executive Director-Emerging Markets and Funded Projects, Trimble Inc

JULIET EZECHIE
Vice Chair; Board Director, Ordnance Survey International

TOSCA BRUNO-VAN VIJEIJKEN
Board Secretary; Principal Consultant, Five Oaks Consulting

GEORGE OMBADO
Board Treasurer; Chief Executive Officer, African Confederation of Co-operative Savings and Credit Associations (ACCOSCA)

ELISA SAVVA
Chair, Audit and Risk Committee; Partner, RSM US LLP

ROHINI CHATURVEDI
Board Director (elected in October 2023); Strategy Lead, Climate and Land Use Alliance (former); Tenure Facility Focal Point, India

EDE IJJASZ-VASQUEZ
Board Director (elected in October 2023); Senior Non-Resident Fellow, Brookings Institution

CHRIS LOCKE
Board Director (elected in October 2023); Founder & CEO, Caribou Digital

JAGDEESH RAO PUPPALA
Board Director (until July 2023); Chief Executive Officer, Living Landscapes

CHRISTOPHER VINCENT
Board Director (until July 2023); Vice President of Government Relations and Advocacy, Habitat for Humanity International

CHRIS PENROSE BUCKLEY
Board Observer; Senior Land Policy Lead, Foreign, Commonwealth & Development Office (FCDO) UK
Cadasta Team

Cadasta’s team of land and development experts, GIS and technology specialists, and trainers during 2023:

Executive Team

AMY COUGHENOUR BETANCOURT
Chief Executive Officer

RUDO KEMPER
Chief Program Officer (through June 2023)

ANTHONY PIASKOWY
Senior Director of Operations & Program Impact

CAROLINA REYNOSO PIETERS
Senior Director, Global Programs (hired in October 2023)

JP SOLIZ MOLINA
Technology Director

Operations

JEAN CARLA COSTAS
Operations Coordinator (hired in May 2023)

MINNA JIA
Senior Project Finance Analyst (hired in May 2023)

KELLY LIANG
Director of Finance

BORIS ZAMYATIN
Finance Advisor

Programs

ANTONIO INGUANE
Program Specialist

LEAH KELLENBERGER
Project Manager

DIANA KYALO
Program Specialist

DAVID PALOMINO
Program Specialist

JEAN-MARC PLACIDE
Program Manager

PANO SKRIVANOS
Senior Manager for Community Land and Climate (hired in September 2023)

WAMBAYI WABWIRE
Program Manager

Technology

ABID HIRA
GIS & Program Specialist

DEBORAH HAGGITH JEPKOECH
Technical Consultant

MARCELO LANDIVAR
GIS Specialist

THEO MUGIRANEZA
GIS Specialist (hired in August 2023)

MARCO TABOADA
GIS Business Analyst
Communications & Impact

SYDNEY MCKENNEY
Communications & Design Manager

MADALEINE WEBER
Senior Communications Advisor

RODRIGO PAZ YBARNÉGARAY
Impact and Evidence Manager
(through August 2023)

Business Development

ALLWELL AKHIGBE
Business Development Assistant

RAE DINARDO
Proposal and Technical Writer
(hired in May 2023)

CAROLINE MOH
Senior Director of Business Development
Cadasta received a clean audit opinion with no adjustments from its independent auditor Gelman, Rosenberg & Freedman. The financial statements presented in the Addendum to the Annual Report are consistent with the complete audited financial statements for the year ending December 31, 2023.

### Donor Support

<table>
<thead>
<tr>
<th></th>
<th>2023</th>
<th>% of Total</th>
<th>2022</th>
<th>% of Total</th>
<th>2021</th>
<th>% of Total</th>
<th>2020</th>
<th>% of Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Government and Multilateral</td>
<td>$3,165,818</td>
<td>88.2%</td>
<td>$2,217,122</td>
<td>82.7%</td>
<td>$649,850</td>
<td>16.1%</td>
<td>$1,581,370</td>
<td>3.9%</td>
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<tr>
<td>Foundations</td>
<td>$290,000</td>
<td>7.3%</td>
<td>$200,000</td>
<td>15.1%</td>
<td>$2,868,485</td>
<td>70.9%</td>
<td>$1,632,141</td>
<td>22.6%</td>
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<td>Earned Income</td>
<td>$336,426</td>
<td>8.5%</td>
<td>$300,115</td>
<td>22.7%</td>
<td>$169,620</td>
<td>4.2%</td>
<td>$51,563</td>
<td>1.3%</td>
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<td>Individual Donors</td>
<td>$152,614</td>
<td>3.9%</td>
<td>$1,952</td>
<td>0.1%</td>
<td>$360,291</td>
<td>8.9%</td>
<td>$31,050</td>
<td>0.8%</td>
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<td>Other</td>
<td>$3,057</td>
<td>0.1%</td>
<td>$2</td>
<td>0.0%</td>
<td>$83</td>
<td>0.0%</td>
<td>$2,980</td>
<td>0.0%</td>
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<td><strong>TOTAL</strong></td>
<td>$3,947,915</td>
<td>100.0%</td>
<td>$1,324,238</td>
<td>100.0%</td>
<td>$4,048,330</td>
<td>100.0%</td>
<td>$3,298,504</td>
<td>100.0%</td>
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</tbody>
</table>

### Function Types - Expenses

<table>
<thead>
<tr>
<th></th>
<th>2023</th>
<th>% of Total</th>
<th>2022</th>
<th>% of Total</th>
<th>2021</th>
<th>% of Total</th>
<th>2020</th>
<th>% of Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Program Services</td>
<td>$8,206,430</td>
<td>96.13%</td>
<td>$7,026,637</td>
<td>90.9%</td>
<td>$6,583,226</td>
<td>89.5%</td>
<td>$6,760,486</td>
<td>89.6%</td>
</tr>
<tr>
<td>Management and General</td>
<td>$224,071</td>
<td>2.62%</td>
<td>$493,636</td>
<td>6.4%</td>
<td>$329,696</td>
<td>4.5%</td>
<td>$383,658</td>
<td>5.1%</td>
</tr>
<tr>
<td>Development</td>
<td>$48,750</td>
<td>0.57%</td>
<td>$4,782</td>
<td>0.1%</td>
<td>$53,324</td>
<td>0.7%</td>
<td>$261,637</td>
<td>3.5%</td>
</tr>
<tr>
<td>Fundraising</td>
<td>$57,488</td>
<td>0.67%</td>
<td>$203,839</td>
<td>2.6%</td>
<td>$387,861</td>
<td>5.3%</td>
<td>$141,305</td>
<td>1.9%</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>$8,536,739</td>
<td>$7,728,894</td>
<td>$7,354,107</td>
<td>$7,547,086</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

**2023 Expenses By Function**

- Program Services
- Management and General
- Development
- Fundraising
Revenue and Expense Trends

<table>
<thead>
<tr>
<th></th>
<th>2023</th>
<th>2022</th>
<th>2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>Revenue</td>
<td>8,664,497</td>
<td>6,685,526</td>
<td>9,108,573</td>
</tr>
<tr>
<td>Expenses</td>
<td>8,536,739</td>
<td>7,728,894</td>
<td>7,354,107</td>
</tr>
</tbody>
</table>

Cadasta Foundation Financials

Statement of Financial Position
Fiscal Year ending December 31, 2023 and 2022 (in USD)

<table>
<thead>
<tr>
<th></th>
<th>2023</th>
<th>2022</th>
<th>2021</th>
</tr>
</thead>
<tbody>
<tr>
<td>Assets</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Cash and Cash Equivalents</td>
<td>2,708,648</td>
<td>2,312,346</td>
<td>3,588,368</td>
</tr>
<tr>
<td>Accounts Receivable</td>
<td>265,268</td>
<td>275,054</td>
<td>59,099</td>
</tr>
<tr>
<td>Prepaid Expenses, Deposits, and Other</td>
<td>50,938</td>
<td>28,631</td>
<td>25,219</td>
</tr>
<tr>
<td>Property and Equipment, Net</td>
<td>12,876</td>
<td>7,603</td>
<td>6,536</td>
</tr>
<tr>
<td>Total Assets</td>
<td>3,037,730</td>
<td>2,623,634</td>
<td>3,679,222</td>
</tr>
</tbody>
</table>

| Liabilities & Net Assets |         |         |         |
| Accounts Payable         | 252,480  | 123,609  | 45,698  |
| Accrued Salaries and Related Benefits | 52,273  | 35,824  | 125,955 |
| Refundable Advance       | 141,018  |         |         |
| Total Liabilities        | 445,771  | 159,433  | 171,653  |

| Net Assets               |         |         |         |
| Without Donor Restrictions | 2,591,959 | 2,464,201 | 3,507,569 |
| With Donor Restrictions  | 0        | 0        | 0        |
| Total Net Assets         | 2,591,959 | 2,464,201 | 3,507,569 |

|          |         |         |         |
| Total Liabilities & Net Assets | 3,037,730 | 2,623,634 | 3,679,222 |

|          |         |         |         |
| Current Assets | 3,024,854 | 2,616,031 | 3,672,686 |
| Current Liabilities | 445,771  | 159,433  | 171,653  |
| Current Ratio     | 6.79     | 16.41    | 21.40    |
| Changes in Net Asset | 127,758  | -1,043,368 | 1,754,466 |
### Statement of Cash Flows
Fiscal Year ending December 31, 2023 and 2022 (in USD)

<table>
<thead>
<tr>
<th>Description</th>
<th>2023</th>
<th>2022</th>
<th>2021</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Cash Flows From Operating Activities</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Increase (Decrease) in Net Assets</td>
<td>127,758</td>
<td>(1,043,368)</td>
<td>1,754,466</td>
</tr>
<tr>
<td>Accounts Receivable</td>
<td>9,786</td>
<td>(217,345)</td>
<td>87,990</td>
</tr>
<tr>
<td>Prepaid Expenses &amp; Deposits</td>
<td>(22,307)</td>
<td>(3,412)</td>
<td>9,553</td>
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<tr>
<td>Accumulated Depreciation</td>
<td>6,065</td>
<td>6,069</td>
<td>8,306</td>
</tr>
<tr>
<td>Bad debt</td>
<td>0</td>
<td>1,390</td>
<td>468</td>
</tr>
<tr>
<td>Accounts Payable</td>
<td>132,408</td>
<td>74,374</td>
<td>1,745</td>
</tr>
<tr>
<td>Accrued Salaries and Related Benefits</td>
<td>16,449</td>
<td>(90,131)</td>
<td>74,518</td>
</tr>
<tr>
<td>Other current liabilities</td>
<td>141,018</td>
<td>0</td>
<td>(20,460)</td>
</tr>
<tr>
<td><strong>Cash Flows From (Used) by Operating Activities</strong></td>
<td>411,177</td>
<td>(1,272,423)</td>
<td>1,916,586</td>
</tr>
<tr>
<td><strong>Cash Flows From Investing Activities</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Property and Equipment</td>
<td>(11,338)</td>
<td>(7,136)</td>
<td>(3,349)</td>
</tr>
<tr>
<td><strong>Cash Flows From (Used) by Investing Activities</strong></td>
<td>(11,338)</td>
<td>(7,136)</td>
<td>(3,349)</td>
</tr>
<tr>
<td><strong>Cash Flows From Financing Activities</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Proceeds from line of credit</td>
<td>(3,537)</td>
<td>3,537</td>
<td>0</td>
</tr>
<tr>
<td><strong>Cash Flows From (Used) by Financing Activities</strong></td>
<td>(3,537)</td>
<td>3,537</td>
<td>0</td>
</tr>
<tr>
<td><strong>Net Increase (Decrease) in Cash and Cash Equivalents</strong></td>
<td>396,302</td>
<td>(1,276,022)</td>
<td>1,913,237</td>
</tr>
<tr>
<td>Cash and Cash Equivalents at Beginning of Year</td>
<td>2,312,346</td>
<td>3,588,368</td>
<td>1,675,131</td>
</tr>
<tr>
<td><strong>Cash and Cash Equivalents at End of Year</strong></td>
<td>2,708,648</td>
<td>2,312,346</td>
<td>3,588,368</td>
</tr>
</tbody>
</table>

### Statement of Activities
Fiscal Year ending December 31, 2023 and 2022 (in USD)

<table>
<thead>
<tr>
<th>Description</th>
<th>2023</th>
<th>2022</th>
<th>2021</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Support and Revenue</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Grant Income</td>
<td>2,305,032</td>
<td>1,546,346</td>
<td>3,623,199</td>
</tr>
<tr>
<td>Contract Revenue</td>
<td>1,347,899</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contributions</td>
<td>152,614</td>
<td>2,232</td>
<td>360,291</td>
</tr>
<tr>
<td>Interest and Other Incomes</td>
<td>104,467</td>
<td>11,948</td>
<td>83</td>
</tr>
<tr>
<td>Net Assets Released From Donor Restrictions</td>
<td>0</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>In-kind software licenses</td>
<td>4,754,485</td>
<td>5,125,000</td>
<td>5,125,000</td>
</tr>
<tr>
<td><strong>Total Support and Revenue</strong></td>
<td>8,664,497.00</td>
<td>6,685,526.00</td>
<td>9,108,573.00</td>
</tr>
<tr>
<td><strong>Expenses</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Community Development</td>
<td>51,647</td>
<td>0</td>
<td>450</td>
</tr>
<tr>
<td>Finance</td>
<td>62,388</td>
<td>78,541</td>
<td>62,547</td>
</tr>
<tr>
<td>Business Development</td>
<td>106,239</td>
<td>208,620</td>
<td>441,192</td>
</tr>
<tr>
<td>Operations</td>
<td>695,454</td>
<td>565,980</td>
<td>297,369</td>
</tr>
<tr>
<td>Partnership Development</td>
<td>1,219,353</td>
<td>356,195</td>
<td>667,600</td>
</tr>
<tr>
<td>Platform Development</td>
<td>5,056,098</td>
<td>5,405,798</td>
<td>5,420,629</td>
</tr>
<tr>
<td>Program Management</td>
<td>1,345,561</td>
<td>1,113,760</td>
<td>464,320</td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td>8,536,739.00</td>
<td>7,728,894.00</td>
<td>7,354,107.00</td>
</tr>
<tr>
<td><strong>Changes in Net Assets</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Net Assets at Beginning of Year</td>
<td>127,758</td>
<td>(1,043,368)</td>
<td>1,754,466</td>
</tr>
<tr>
<td><strong>Net Assets at End of Year</strong></td>
<td>2,591,959</td>
<td>2,464,201.00</td>
<td>3,507,569.00</td>
</tr>
<tr>
<td>Current Assets</td>
<td>3,910,012</td>
<td>1,560,526.00</td>
<td>3,672,686.00</td>
</tr>
<tr>
<td>Annual Turnover Ratio</td>
<td>3.3</td>
<td>2.7</td>
<td>2.5</td>
</tr>
</tbody>
</table>
Our Supporters and Partners

Cadasta is grateful for the support, commitment, and partnership of our donors, supporters, and partners. Thank you for supporting our efforts to advance land and resource rights for more equitable and sustainable communities.

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- **Conservation International | Suriname**
- **Cool Earth | Peru**
- **Earthworm Foundation | Switzerland**
- **Habitat for Humanity Haiti | Haiti**
- **Habitat for Humanity Latin America and the Caribbean | Barbados, Colombia, Costa Rica, Dominican Republic, Guatemala, Honduras, Mexico, Nicaragua, Panama, Peru**
- **Kadaster International | Togo**
- **Lantmäteriet | Liberia**
- **Millennium Challenge Corporation | Malawi**
- **Projet Paysages Résilients-Nord (PPR-N) | Haiti**
- **Tenure Facility | Sweden**
- **TMG Research gGmbH | Kenya, Benin, Malawi, Madagascar**
- **United States Geological Survey | Guyana**
- **VNG (Cooperation Agency of the Association of Netherlands Municipalities) | Togo**
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Land Governance Alliance | Malawi
Ministry of Lands, Housing, and Urban Development | Uganda
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